

**EXECUTIVE** 9 JULY 2019

## PRESENT: COUNCILLOR M J HILL OBE (LEADER OF THE COUNCIL)

Councillors Mrs P A Bradwell OBE (Executive Councillor for Adult Care, Health and Children's Services) (Deputy Leader), C J Davie (Executive Councillor for Economy and Place), R G Davies (Executive Councillor for Highways, Transport and IT), E J Poll (Executive Councillor for Commercial and Environmental Management), Mrs S Woolley (Executive Councillor for NHS Liaison and Community Engagement) and B Young (Executive Councillor for Community Safety and People Management)

Councillors: Mrs A M Newton and R B Parker attended the meeting as observers

Officers in attendance:-

Debbie Barnes OBE (Head of Paid Service), James Drury (Executive Director Commercial), Cheryl Evans (Democratic Services Officer), Glen Garrod (Executive Director - Adult Care and Community Wellbeing), Michelle Grady (Assistant Director for Strategic Finance), Charlotte Gray (Children's Commissioning Manager - Commercial Services), Andy Gutherson (Executive Director Place), Kevin Kendall (County Property Officer), Carolyn Nice (Assistant Director, Adult Frailty & Long Term Conditions), Heather Sandy (Interim Director of Education), Jasmine Sodhi (Performance and Equalities Manager), Daniel Steel (Scrutiny Officer) and Nigel West (Head of Democratic Services and Statutory Scrutiny Officer)

## 8 APOLOGIES FOR ABSENCE

Apologies for absence were received from Councillor C N Worth and Andrew Crookham (Executive Director – Resources).

## 9 DECLARATIONS OF COUNCILLORS' INTERESTS

There were no declarations of interest.

# 10 ANNOUNCEMENTS BY THE LEADER, EXECUTIVE COUNCILLORS AND EXECUTIVE DIRECTORS

The Executive Councillor for Economy and Place provided an update on the flooding in Lincolnshire, which had occurred during the week commencing 10 June 2019.

It was advised that the River Steeping had burst its banks at Wainfleet All Saints in Lincolnshire on 12 June 2019, which had caused severe flooding. A state of emergency had been declared on 13 June 2019, with 77 properties in the town having been flooded and many residents evacuated. An equivalent of two months' worth of rainfall had fallen in two days in the town.

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Lincolnshire County Council had strong working relationships with the Environment Agency, the drainage boards and district councils and it had therefore been agreed that an independent review would be undertaken.

The independent review would include consideration of the response to the flooding in the town and be led by Norfolk County Council. It would soon commence and be completed by the end of November 2019.

The Executive wished its thanks be noted for the work undertaken by all partner organisations and agencies in dealing with the flooding.

The Executive Councillor for Highways, Transport and IT was pleased to report that Lincolnshire County Council's highways management team had been awarded the best highways management category at the MJ's Achievement Awards 2019.

The Executive Councillor for NHS Liaison and Community Engagement was also pleased to report that the County Council had been awarded a small amount of funding to help prevent illegal money lending in Lincolnshire.

# 11 MINUTES OF THE MEETING OF THE EXECUTIVE HELD ON 4 JUNE 2019

### **RESOLVED**

That the minutes from the meeting held on 4 June 2019 be approved and signed by the Chairman as a correct record.

# 12 <u>COMMISSIONING ARRANGEMENTS FOR CHILD AND ADOLESCENT</u> MENTAL HEALTH SERVICE (CAMHS)

Consideration was given to a report from Heather Sandy (Interim Director of Education), which invited the Executive to consider future commissioning arrangements for Child and Adolescent Mental Health Services (CAMHS).

The Children's Commissioning Manager - Commercial Services provided the Executive with background information behind the commissioning review; current commissioning arrangements; the CAMHS review findings; the benefits of commissioning CAMHS for the council; and the budget required to fund CAMHS from 2020/21, details of which were shown on page 16 of the report.

The Chairman of the Overview and Scrutiny Management Board advised that on 7 June 2019, the Children and Young People Scrutiny Committee had considered the Executive report and had supported the four recommendations including in the report. Comments of the Committee were detailed on page 21 of the report.

In response to a question, it was advised that officers had met with representatives of clinical commissioning groups and had identified areas that would benefit from receiving additional funding, should any extra resources become available.

#### **RESOLVED**

#### That the Executive:

- (1) Approves the entering into by the Council of an Agreement under section 75 of the National Health Service Act 2006 with the Clinical Commissioning Groups in Lincolnshire for the pooling of funding and lead commissioning by the Council of the Child and Adolescent Mental Health Services (CAMHS).
- (2) Approves the entering into by the Council of an Agreement under section 75 of the National Health Service Act 2006 with Lincolnshire Partnership NHS Foundation Trust (LPFT) for the exercise by LPFT of the functions of the Council in relation to CAMHS alongside relevant NHS functions.
- (3) Approves the Council maintaining the current level of core funding (£724,589) whilst working with LPFT to find areas of efficiency to increase what this funding is used for.
- (4) Delegates to the Interim Director of Education, in consultation with the Executive Councillor for Adult Care, Health and Children's Services, authority to determine the final form of the above agreements and approve them being entered into.

### 13 EXTRA CARE HOUSING

Consideration was given to a report from the Executive Director of Adult Care and Community Wellbeing, which invited the Executive to approve the making of a contribution of £2.8m from the Extra Care Housing Capital Programme for Lincolnshire.

It was recommended that £2.8m of the £11.886m Adult Care Capital grant was used to enable the De Wint Extra Care Housing (ECH) scheme to commence development in October 2019.

The proposed De Wint ECH scheme in the City of Lincoln was a partnership between the City of Lincoln Council and the County Council to provide ECH for the anticipated demand in the City. The development would provide a total of 70 units of accommodation for a minimum of 30 year period, enabling choice for residents and revenue savings by providing an alternative to expensive residential care.

It was advised that the total cost of the development was £12 million, with the City of Lincoln Council contributing £6 million, Homes England £3.2 million and the County Council £2.8 million that provided Adult Care with nomination rights on 35 units for 30 years using a process of first right of refusal with no void risk.

The Chairman of the Overview and Scrutiny Management Board advised that on 3 July 2019, the Adults and Community Wellbeing Scrutiny Committee had

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considered the report and agreed to support the recommendations contained within it.

The Committee had discussed the issue of accessibility across the county and was advised that schemes were also being developed by the County Council in partnership with the respective district council in Louth, Horncastle, Spalding and Nettleham. A key factor was the availability of land, and certain district councils in Lincolnshire did not have a bank of available land.

#### **RESOLVED**

### That the Executive:

- approves the making of a contribution of £2.8m from the Extra Care Housing Capital Programme for Lincolnshire to the De Wint Extra Care Housing scheme being developed by City of Lincoln Council through a Funding Agreement which provides nomination rights for the County Council with no void risk.
- 2. delegates to the Executive Director for Adult Care and Community Wellbeing, in consultation with the Executive Councillor for Adult Care, Health and Children's Services, authority to determine the final form and approve the entering into of all legal documentation necessary to give effect to the above decision.

# 14 REVIEW OF FINANCIAL PERFORMANCE 2018/19

Consideration was given to a report from the Executive Director – Resources, which described the Council's financial performance in 2018/19.

The Assistant Director – Strategic Finance presented the report to the Executive, which described the Council's financial performance in 2018/19; identified and explained the variances from the Council's revenue and capital budgets; reported the use made of flexible capital receipts to fund revenue expenditure on transformation during the years up to and including 2018/19; made proposals on the carry forward of over and under spends into the current financial year 2019/20; reported the Prudential and Financial Performance Indicators for 2018/19; and proposed an updated Flexible Use of Capital Receipts Strategy for 2019/20.

It was highlighted that the report was scheduled for consideration by the County Council at its meeting 13 September 2019.

The Chairman of the Overview and Scrutiny Management Board advised that on 27 June 2019, the Board had considered the report and agreed to support the recommendations to the Executive. The comments of the Board were detailed at pages 168 – 169 of the Agenda Pack. It was advised that further information had been obtained from service areas, as detailed below:

## Flood and Risk Management

It was reported that there was a programme of work for the £97,000 (2018/19) underspend on flood and risk management, which had occurred prior to the flooding in Wainfleet. Work would continue with the Environment Agency and other bodies to deliver schemes using these funds.

## Children's Centres

It was reported that the majority of the £161,000 children's centres underspend (£99,000) related to planned one-off investment in the centres, for example furnishings, re-decorating and some structural work, which would be completed during 2019-2020. The remaining underspend related to non-recurrent income for commissioned services and the running costs of the children's centres.

## Adoption

It was confirmed that funding was not a factor in adoptions taking 362 days on average. Benchmarking had showed that Lincolnshire performed better than statistical neighbours in the time it took for an adoption to be processed.

It was suggested that the possibility of not including details of the schools ring-fenced budget in the budgetary information for the County Council, as the County Council had no influence over this budget.

#### RESOLVED

#### That the Executive:

- (1) Notes the carry forwards set out in paragraphs 1.135 to 1.137 of this report, which are made in line with the Council's Financial Regulations and Financial Strategy;
- (2) Recommends to full Council that the proposals in paragraph 1.138, 1.139 and 1.141 relating to the treatment of underspends in excess of 1%, be approved;
- (3) Notes the transfers to and from reserves carried out in 2018/19 as set out in Table E;
- (4) Notes financial performance in 2018/19 as set out in Table A (Key Financial Performance Measures), Table B (Revenue Budget Final Outturn), Table C (Net Capital Programme Summary Outturn), Appendix D (Prudential Indicators) and Appendix A(1) (Flexible Use of Capital Receipts); and
- (5) Recommends to full Council the updated Flexible Use of Capital Receipts Strategy for 2019/20 as set out in Appendix A(2).
- 15 PERFORMANCE REPORTING AGAINST THE COUNCIL BUSINESS PLAN QUARTER 4

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A report was considered from the Head of Paid Service, which presented an overview of performance for Quarter 4 against the Council Business Plan.

The Performance and Equalities Manager advised that all of the commissioning strategies had been reported in Quarter 4 (Q4) and there had been some movement in headline performance since Q3.

Of the sixteen commissioning strategies: five had performed really well (all measures reported in Q4 had achieved the target) compared with eight in Q3; six had performed well (all but one measure reported in Q4 had achieved the target) compared with two in Q3; five had mixed performance (some measures had achieved and some measures had not achieved the target in Q4), compared with four in Q3. The report provided detailed performance information on the sixteen commissioning strategies.

The Chairman of the Overview and Scrutiny Management Board (OSMB) advised that on 27 June 2019, OSMB had considered the report and agreed to support the recommendations to the Executive. The Chairman of the Board presented its comments to the Executive, including responses from service areas. This also included a recommendation from the Adults and Community Wellbeing Scrutiny Committee that the safeguarding indicator (concerns leading to a safeguarding enquiry) better reflect safeguarding processes and only this indicator should be presented in the Council Business Plan.

In response to a question, it was advised that all performance targets were reviewed within the year, to ensure that targets remained fit for purpose whilst challenging.

#### **RESOLVED**

- (1) That the 2018/2019 Quarter 4 performance be noted.
- (2) That the proposed change to reporting, as set out in this report, be approved.

## 16 FINAL REPORT FROM THE TRANSITIONS SCRUTINY REVIEW

Consideration was given to a report from the Executive Director – Resources, which presented the Final Report from the Transitions Scrutiny Review, which was detailed at Appendix A to the report.

The Chairman of the Transitions Scrutiny Panel, supported by the Scrutiny Officer, presented the report to the Executive.

It was advised that the Panel had been established with the purpose of reviewing individual experiences of young people with more complex educational needs transitioning into adulthood; and for those young people who were Looked After Children.

It was highlighted that the Panel had engaged with professionals from Children's Services, Adult Care and had undertaken visits to New College Stamford, Bourne

Willoughby School and St Bernard's School in Louth. Members of the Panel had also engaged with service users who had recent and relevant experience with the transitions process.

The Scrutiny Panel had produced three recommendations to be considered by the Executive, which were detailed on pages 222-223 of the Agenda Pack.

The Chairman of the Overview and Scrutiny Management Board confirmed that on 30 May 2019, the Overview and Scrutiny Management Board had supported and approved the scrutiny report on Transitions for submission to the Executive.

### **RESOLVED**

- (1) That the Transitions Scrutiny Review final report be noted.
- (2) That arrangements be made to respond to the report within two months and:
  - (a) to indicate in the response which recommendations have been accepted; and
  - (b) where recommendations are accepted, to bring forward an action plan for their implementation.

The meeting closed at 11.45 am